

Kasvua palveluviennistä Mikko Ampuja Founder, CBDO





Benefit bike = A bike offered an employer to the employee. Similar to a company

But 3 times better

## WHY GO INTERNATIONAL



#### **FACTS ABOUT VAPAUS**

- Founded in 2018
- Operating currently in Finland and Sweden
- Team of 50+ with 8 nationalities
- 26,5k+ delivered benefit bikes
- Revenues of € 35M in 2024
- Expanding to new markets in 2024-2025
- Co-op with Oomi and Edenred



### COMPETITIVE ADVANTAGE

Vapaus competitive advantage is based on technology, sustainability and a focus on bikes

- Tech enables scaling, automation and end-to-end integrations
- Precycled concept for returning bikes
  - Flexible return possibility valued by customers already when selecting the provider
  - Vapaus has a unique capability and position to create a second hand market for bikes and capture substantially more value out of bikes
- Experience and capabilities in managing bike fleet and assets throughout the lifecycle
- Creating positive climate impact and profits as the end result

#### **TECHNOLOGY**

- Resource efficiency
- Service automation
- Product innovation

#### PRECYCLED CONCEPT

- Sustainable concept for returning and releasing bicycles
- Positive climate impact
- Creates value for customers

#### BIKE & USER EXPERTISE

- Asset understanding
- Better service for users
- Supply chain knowledge & strategic partnerships





## GOLD AWARD WINNER



#### THE MARKET IS BOOMING



13% annual growth in bike sales expected in the EU between 2022-2028



Positive sentiment towards **green lifestyles**. The benefit is popular and increases well being in the workplace



**24M bikes sold** in the EU in 2022



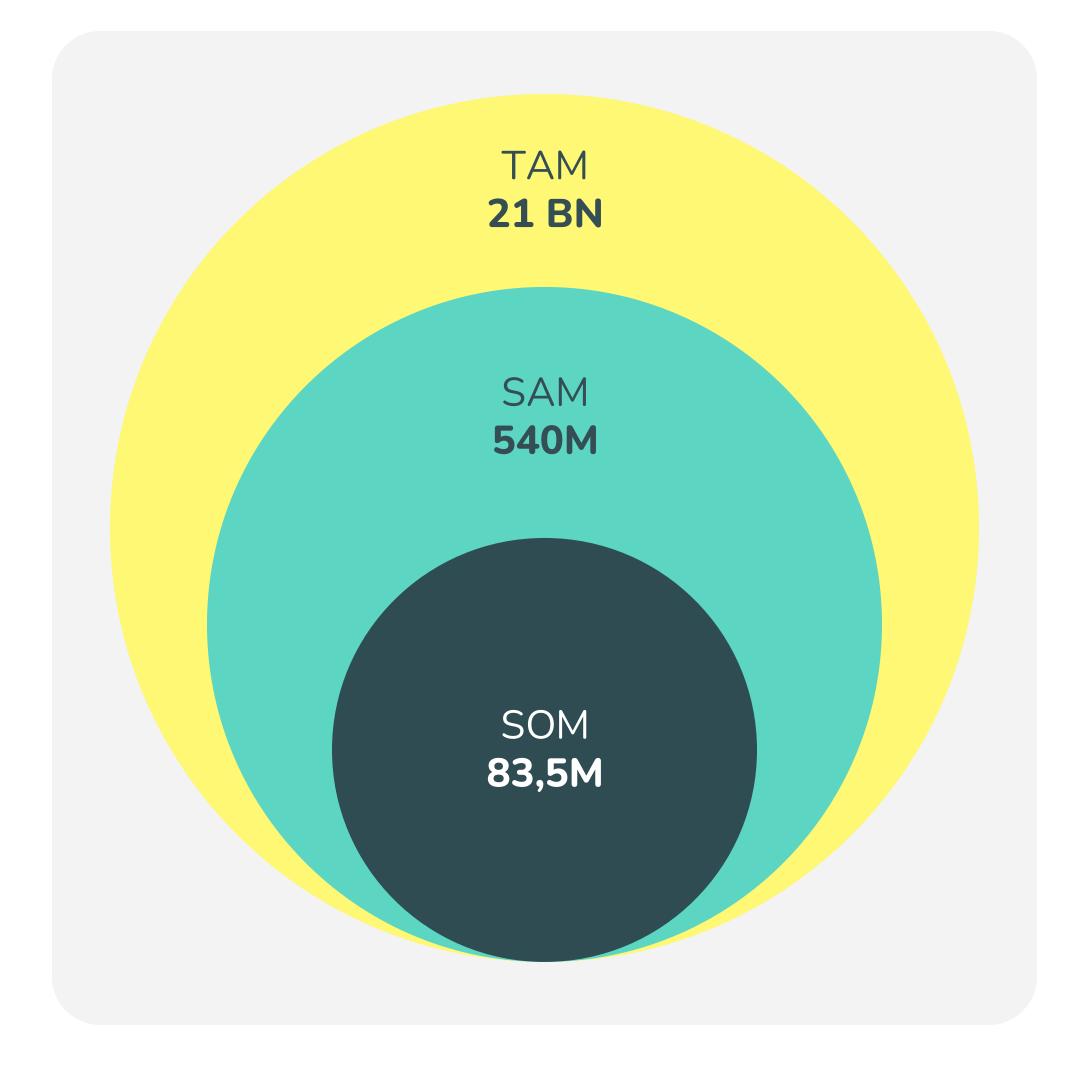
Regulation and infrastructure developments encourage **sustainable mobility** 



150 million employees live in areas with a bike benefit scheme in place (Europe)



Rising energy costs and inflation make cheap mobility **more attractive** 

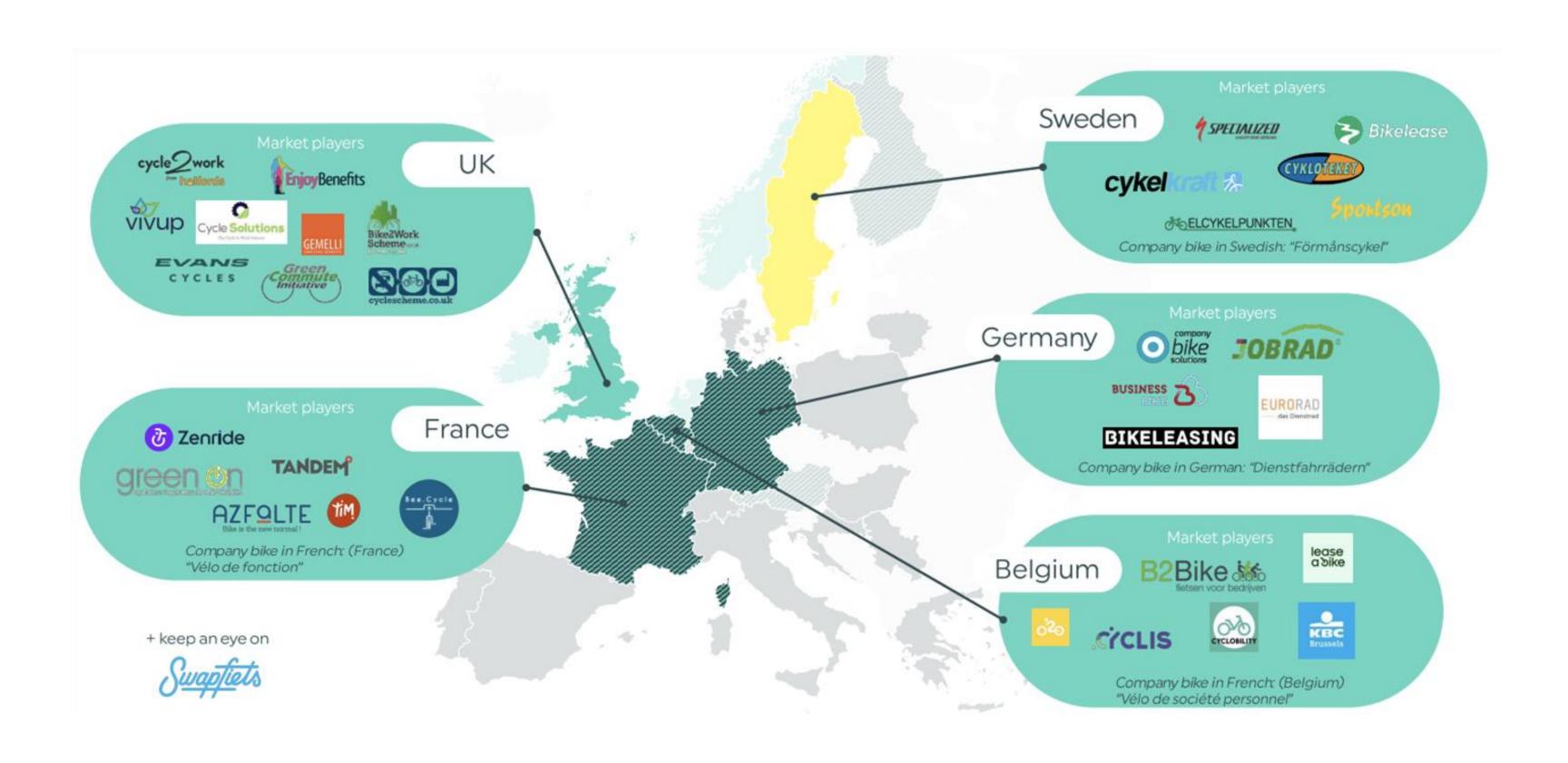


**TAM** = Bike market in Europe, **SAM** = Benefit bikes Finland and Sweden in 2025, **SOM** = Vapaus goal for 2025



#### LOADS OF COMPETITION

Vapaus and Precycled concept are standing out from competitors.







# Sweden is so similar to Finland that it's easy to assume they are alike



## It's a humbling experience to start awareness again from 4510.

#### Cykelveteranen tar finska leasingjätten till Sverige

Med 170 miljoner kronor i lånegarantier i ryggen tar den finska förmånscykeljätten Vapaus första stegen i på den svenska marknaden – och erbjuder dessutom leasing av begagnade cyklar.

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Spar



Per Mattsson 🖂





## Then again, this was great:

Dagens
Industri
called us
"leasing
giant"





# Legislation and government guidelines can change over night



# Build a minimum viable team



### What's next?

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