

The background of the slide is a dark blue aerial view of a city, likely Helsinki, with a white network overlay of lines and nodes connecting various points across the landscape. The network is denser in the urban areas and sparser in the surrounding regions.

Scaling Ecosystem Innovation to Global Markets

Growth Forum – Innovating Boldly. Growing Globally.

Date: 20.1.2026

An aerial view of a large, multi-story building with a blue roof and many windows, surrounded by green trees.

Patria

Juha Välimäki

An aerial view of a residential area with houses and green trees.An aerial view of a lake with a large, green island in the center.An aerial view of a lake with a large, green island in the center.The logo for eALLIANCE ECOSYSTEM. It features a stylized graphic of three overlapping squares (grey, blue, and yellow) to the left of the text "eALLIANCE" in a large, white, sans-serif font. Below "eALLIANCE" is the word "ECOSYSTEM" in a smaller, white, sans-serif font.

eALLIANCE
ECOSYSTEM

Patria in Brief

Patria

- Patria is a modern and international defence and technology company with over 100 years of experience. Through our top-notch experts and products and services, we ensure reliable operations for our customers.



Protected Mobility



Defence and Weapon Systems



Sustainment Solutions

1921

+100 years
of expertise

826 M €

Net sales in 2024

2,376 M€

Order stock

54

Countries where
customers in 2024

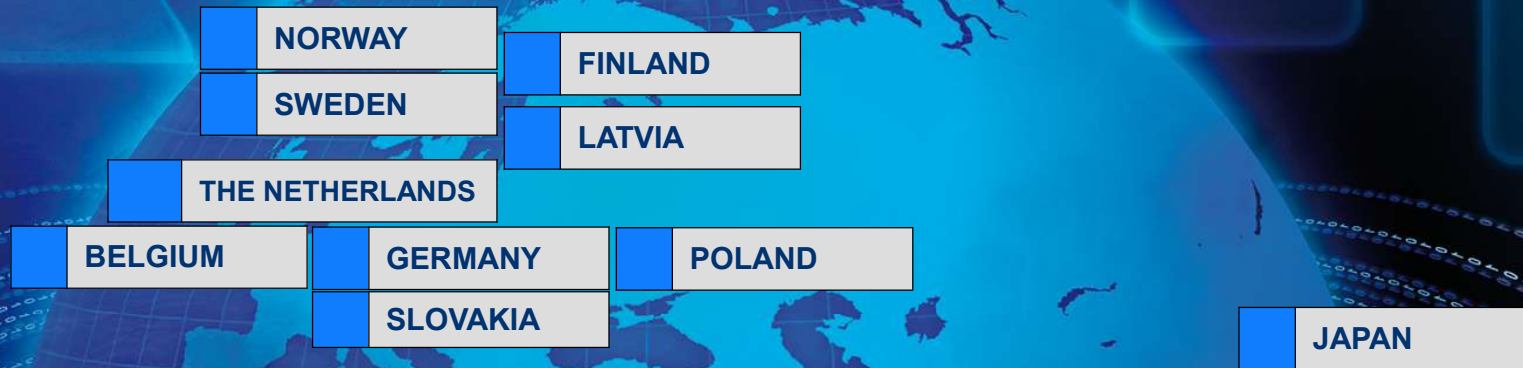
**Strategic
partnership**

with the Finnish
Defence Forces

*Patria is owned by the State of Finland (50.1%) and Norwegian Kongsberg Defence & Aerospace AS (49.9%).
Patria owns 50% of Nammo, and together these three companies form a leading Nordic defence partnership.*

Patria's presence

Patria

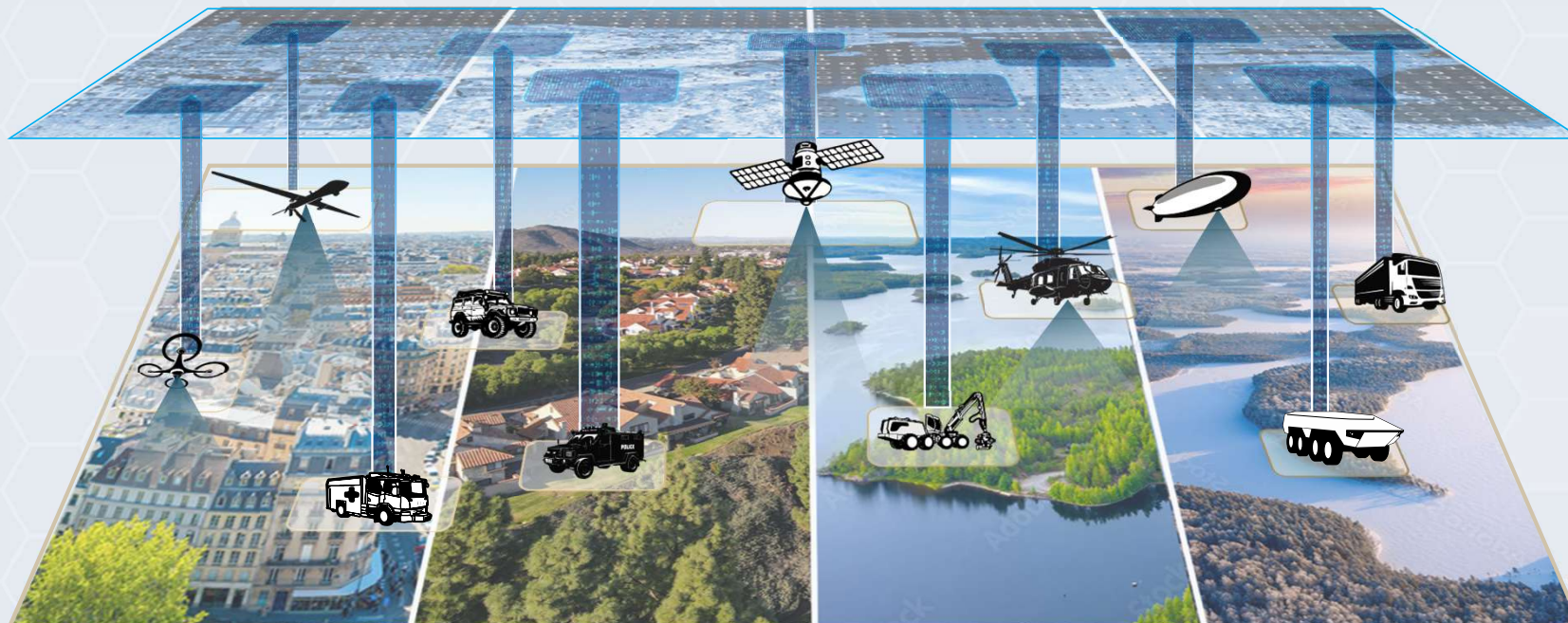


Collaborative EU projects

Patria



CAVS, FAMOUS, AI-WASP



 **eALLIANCE**

For more secure societies

 **eALLIANCE**

eALLIANCE in a nutshell

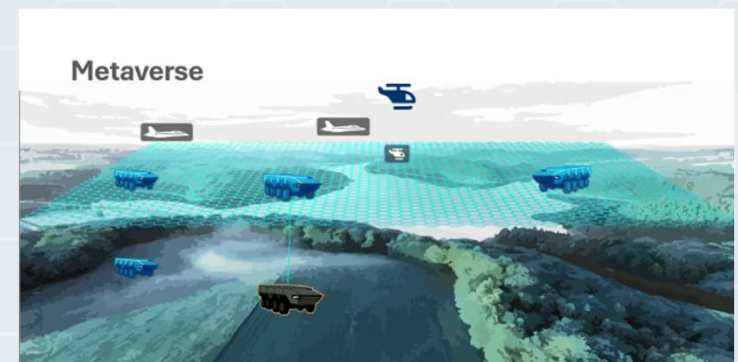
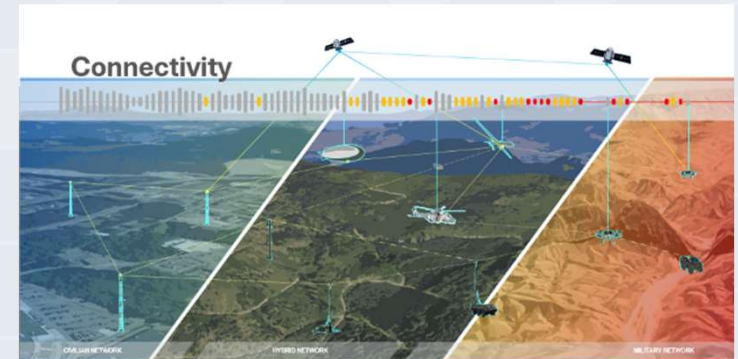
- A 5-year Veturi ecosystem project funded by Business Finland and led by Patria
- The goal is to develop disruptive digital capabilities to enhance data sharing and processing and build a comprehensive defense technologies
- The program began at the beginning of 2024 and will last until the end of 2028
- The total budget of the programme is approximately €85 million
- Already more than 50 partner companies in the eALLIANCE ecosystem, civil and defense companies

"An increase of approximately +200 million euros in total R&D investments during the eALLIANCE project"

eALLIANCE development

The eALLIANCE ecosystem will develop and integrate digital solutions across civil, security and defence technologies for introducing disruptive technologies for highly integrated mobility platforms.

It will combine civil and defence knowhow in the digital technologies for increased interoperability in the defence sector, generating new turnover.



eAlliance's overall impact is explored on four levels

eAlliance will help to **bridge** the technology **gap** between **civil industries** and the **defence sector**

The impacts will be explored on several levels, from **data level** all the way to domestic and **international market opportunities**.

Patria

CIVILIAN INDUSTRIES



DEFENCE SECTOR

Market opportunities

Civil markets

Security markets

Allied nations

Networking opportunities



Systems solutions

COMMUNICATION
AUTOMATION
ENERGY SYSTEMS

SENSORS
QUANTUM COMPUTATION
CLOUD SERVICES

SYSTEM INTEGRATION
EDGE

SOLDIER SYSTEMS
ARMoured VEHICLES

Data level solutions

SPACE
WEATHER
LOCATION DATA
OPEN DATA SOURCES
ARTIFICIAL INTELLIGENCE

DUAL-USE Technologies

LOCAL SITUATIONAL AWARENESS
SITUATIONAL AWARENESS

INDUSTRY/RESEACH/MILITARY

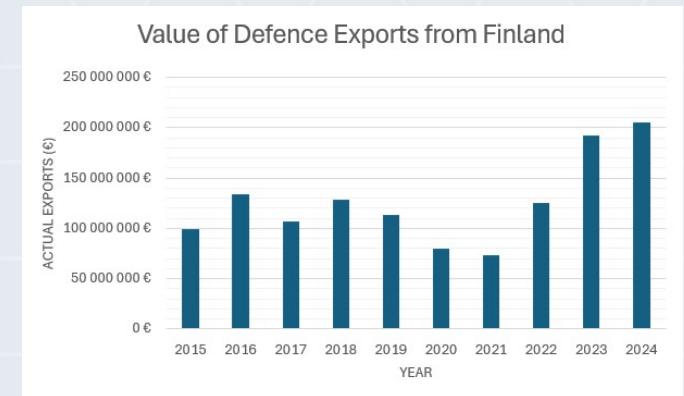


Growth in Defence

Growth in Finnish Defence Export

The value of defence exports from Finland has been on the rise since 2021, with significant exports realized in 2023 (191 M€) and 2024 (205 M€).

In 2024, the total value of approved defence export licences in Finland was **1.4 Bn€**.

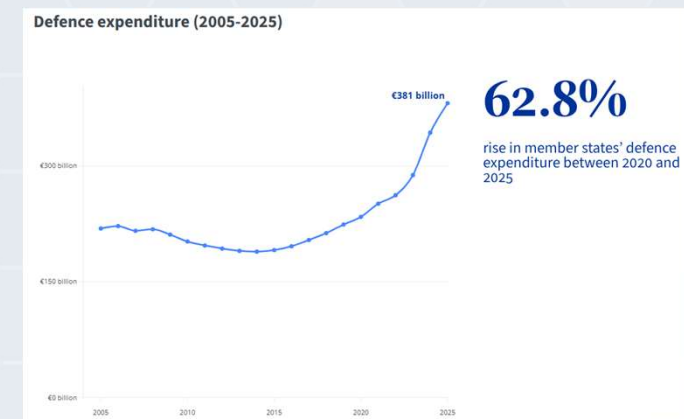


Source for figures: Finnish Ministry of Defence:
Report on defence exports 2024

EU defence in numbers

In 2024, member states' defence expenditure reached €343 billion, **rising for the 10th consecutive year**. In 2025, it is expected to reach an estimated €381 billion. Defence expenditure in 2025 increased by 11% compared to the previous year and by 62.87% compared to 2020.

In 2024, defence expenditure rose to **1.9% of EU member states' GDP**, up from 1.6% in 2023. In 2025, it is expected to reach an estimated 2.1%.



Source for figures: European council of the European Union, EU defence in numbers

eALLIANCE Key Objectives

- Bring forth a digital systems-of-systems concept that enables tailored solutions, integrating emerging and disruptive technologies with existing solutions.
- Introduce ways to increase the sustainability of military platforms by introducing new digital solutions, simulation environment and vehicle performance & usage optimization methods.
- Provide a unique ecosystem for creating digital platforms enabling agile digital integration of multiple mobility solutions on both civil industries and the defence sector - a first of its kind in Finland and internationally.
- Promote Finnish state-of-the-art knowhow and result-oriented approach for international defence exports.
- Introduce innovative SMEs to the defence sector and defence projects, which are traditionally difficult to enter from the outside.





Power of Ecosystems

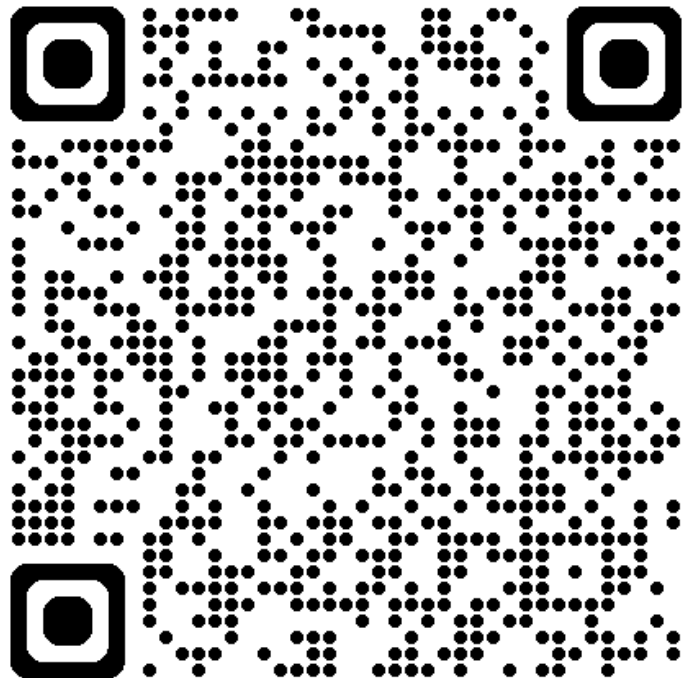
Being part of ecosystem powers up collaboration

Joining forces with other companies initiates complete solutions to better fulfill customers' needs

- Combining solutions from different companies
- More than the sum of the components

Ecosystems – creating greater capabilities together!

More info on



eALLIANCE:

WWW:

www.patriagroup.com/about-us/research-and-innovations/ealliance-securing-societies

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Patria

THANK YOU

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